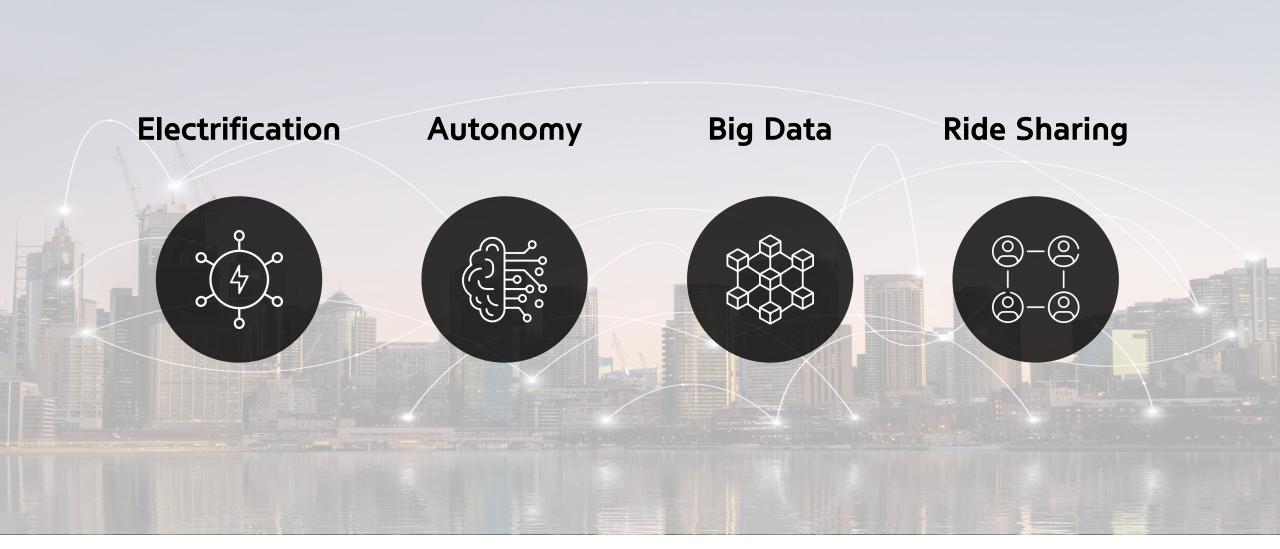
Hyundai UAM Urban Air Mobility

March, 2021

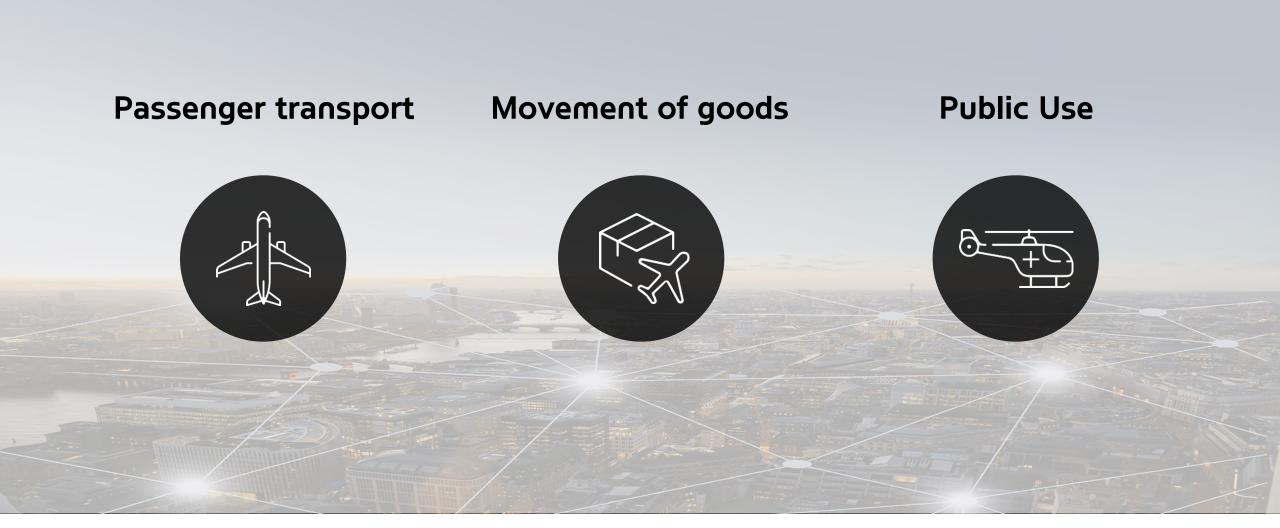
Hyundai Motor Group

New technologies and new business models make UAM possible





UAM has clear applications that will transform the way communities connect and move





Liberation from traffic congestion

Congestion

Cars on the road forecast to double from 2015-30

Pollution

Cities contribute 70% of emissions from 2% of the land area

Seamlessly integrated mobility will give back time to people to enhance quality of life



Democratization of urban air mobility

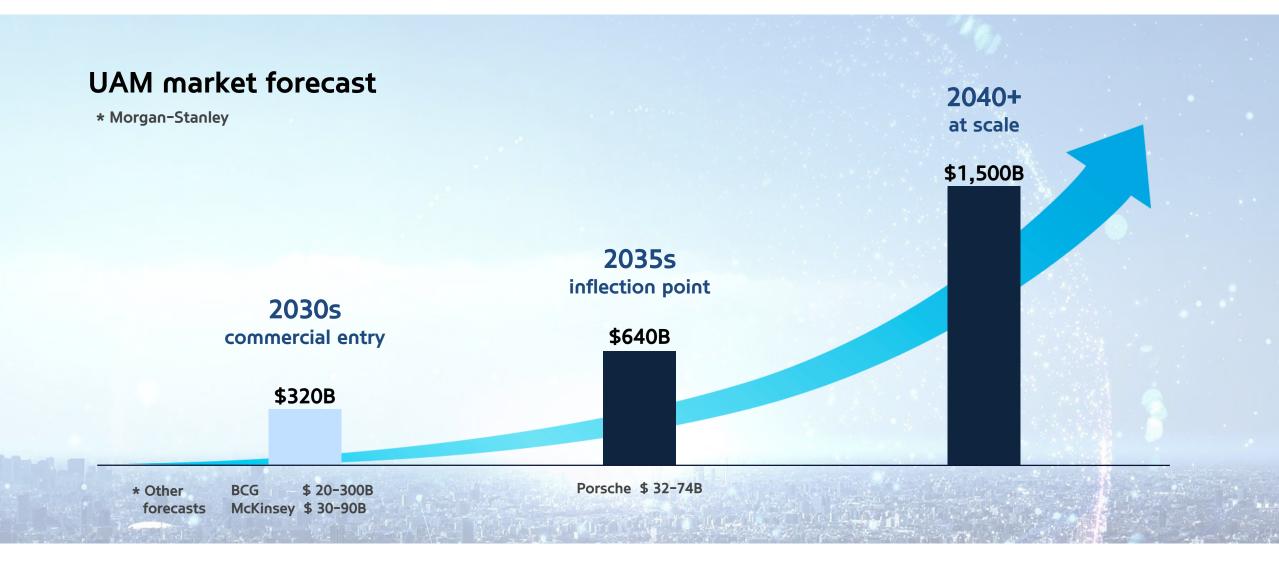
Too noisy Over 85dB @ 500ft

Unaffordable for public

\$1,800 for Manhattan to JFK (8 minutes one-way ride)



Urban Air Mobility market is projected to grow to \$ 1,500B by 2040+





More than 250 companies are working on vehicle development





Hyundai UAM has unique strengths with comprehensive capabilities

Cost effective, high-quality mass production			Diverse capabilities of HMG affiliated companies				
37 in 10 countries Manufacturing plants	100 million + Cumulative sales	F	Parts	MRO	Infrastructure	Financing	
Unique technological edge			Integrated mobility solution provider				
Electrification	Fuel cell	2			s experience w Air mobility sol		



Our goal is supported by 4 pillars and 4 cornerstones



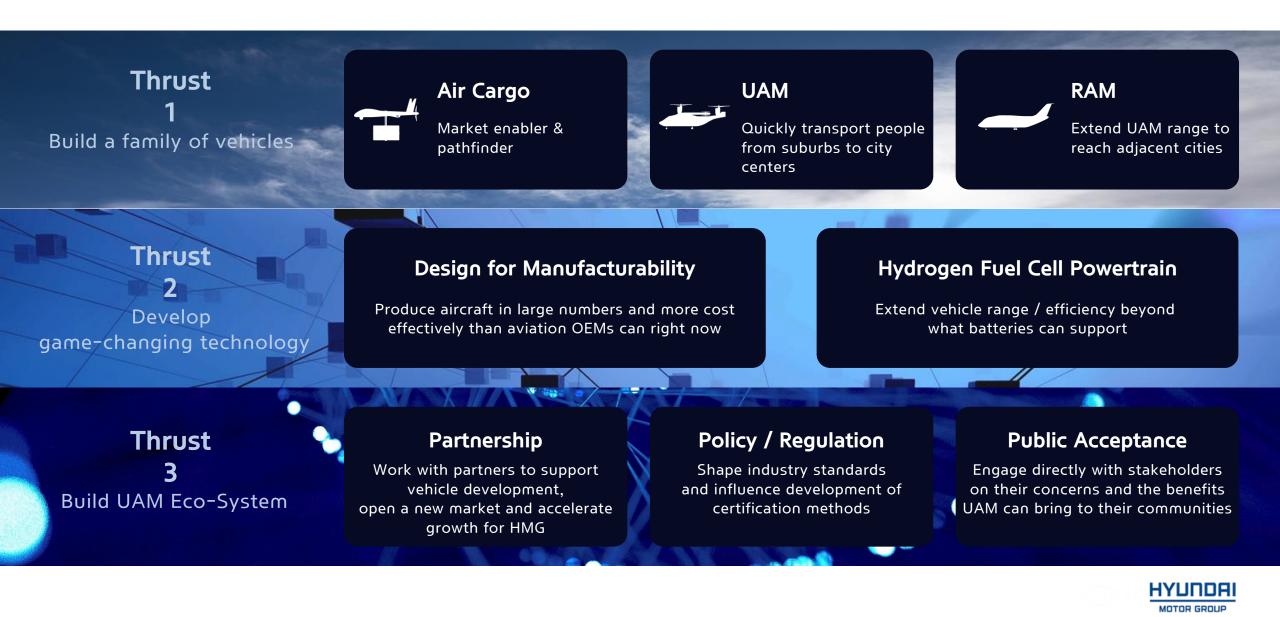
Cornerstones

Design with utmost safety and quieter than acceptable noise level from Day 1 Flight tests in relevant environment and / or real applications Design with manufacturability and maintainability from Day 1

Design with passenger comfort and aesthetic beauty from Day 1



We target a No.1 player in UAM market



Future Cities - much more livable with cleaner air

